

A smiling woman stands in front of a weathered, light-brown wall. She is wearing a long, teal and white patterned dress with a circular motif. On her head, she balances a large, silver metal bowl, which she is holding steady with her right hand. She is also wearing a colorful headwrap. The ground is dry and dusty, with some sparse vegetation at the base of the wall.

LIVING WATER INTERNATIONAL

the well

FISCAL YEAR 2021 ANNUAL REVIEW

**Living Water International exists to
demonstrate the love of God by helping
communities acquire desperately needed clean
water and experience **LIVING WATER**—the
gospel of Jesus Christ—which alone satisfies
the deepest thirst.**

“Before, we spent lots of time getting water from the stream which caused us to have diarrhea, cholera and upset stomachs. Since we have this new well, we have not experienced such diseases. We now have quality water.” - **Sarah, Ghana**

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The world has continued to see many changes since our new fiscal year began in July 2020. Because of the COVID-19 pandemic, priorities have shifted as people realize what they truly value. This year, we have been deeply inspired by the power of connection. Our Living Water community has maintained its calling to transform lives through safe water and God's love.

After 31 years of impacting vulnerable communities through water, for life, in Jesus' name, we are amazed at how God continues to link supporters of Living Water's work together around the world. In the past year, we've witnessed the global Body of Christ grow stronger despite the uncertainty of our present moment and of the future. Through it all, the Living Water community has remained steadfast. Your commitment to this critical work is saving lives not only through safe water, but also through sanitation, hygiene, and disease prevention education (pg. 8).

In the following pages, we'll share stories of faithful supporters, businesses, partners, and staff who have dedicated their time, resources, and investments to make a difference in the lives of the thirsty (pg. 25). We'll also look at how the Church—both in the United States and around the world—plays an integral role in strengthening the unity of the body of Christ and empowering the communities we work with to flourish (pg. 20).

As our organization moves into a new era, strategically planning for the future of Living Water's programs, we are excited to share new innovations in the WASH (water, sanitation, and hygiene) sector, Living Water Trips, and equipment (pg. 36). We will not only continue our work but make an even greater impact through safe water and the gospel than ever before!

As we remember the past year and envision the next 30 years to come, we know we would not be able to carry out our mission without supporters like you! Thank you for your passion for caring for our global sisters and brothers and for being a part of a movement that is connecting people of faith both near and far through our shared ministry.

In Christ,

Michael J. Mantel, Ph.D.
President & CEO



The foundations of Living Water International's mission first began when a team from Sugar Creek Baptist Church in Sugar Land, Texas, went on a medical mission trip to Mombasa, Kenya. The team hoped to participate in God's plan to heal and restore the world. They soon realized that the medicine they were distributing to heal the sick was insufficient without fixing the resource at the root of the community's health issues—a lack of safe drinking water. Recognizing that water was actually the deepest need of this community and every community around the world, Living Water's founders combined their skills, talents, and resources to make a difference. They worked diligently and without ceasing toward the goal of providing water, for life, in Jesus' name to as many communities as possible across the globe.

Over the next 31 years, Living Water International expanded into a total of 26 countries and brought safe water to over

6.6 million people through more than 22,000 projects. Paramount to this success has been our dedicated in-country staff. Through Living Water's diverse global staff, we work together with churches, communities, and governments to bring lasting change to entire regions. The long-term relationships built in each area would not be possible without Living Water's local staff, who are not only experts in their field, but also better understand the complexity of their own culture and geography.

The unceasing dedication of supporters like you has made reliance on the providence and faithfulness of God a defining characteristic of who we are. You have stepped up time and again to ensure that Living Water International's work continues to bring safe water and the gospel of Jesus Christ to your neighbors around the world. Without this incredible giving committee and their desire to express God's love, Living Water International would not exist.



Living Water International exists to mobilize the Church to fulfill its integral mission as an agent of change, compassion, and empowerment in the world. We do this by providing sustainable safe water access, helping communities practice proper sanitation and hygiene, and expressing the love of Christ in word and deed.

Each safe water solution provided to a community is customized to the residents' unique needs and geography. Once drinking water flows from a new hand pump, rehabilitated hand pump, tap stand, or rainwater catchment, we empower residents to lead their communities and to ensure that their new water source is maintained and sustained.

With access to safe water, community members finally have the resources to institute healthier sanitation and hygiene

practices. Residents receive life-saving education that addresses their community's specific needs. Through different behavior change techniques, customized to each community, we help participants develop better hygiene and sanitation habits. The community's physical health improves as does its social, spiritual, and financial well-being—through the transformative power of safe water and the proclamation of the gospel message.

This holistic approach to sharing God's love enables the Church to act as a conduit of better health, opportunity, and justice. By partnering with churches in the United States and around the world, Living Water connects the Church to have a greater impact for the Kingdom of God through discipleship and evangelism. With this gospel-centered approach, individual lives, families, communities, churches, and entire regions are transformed.



The Living Water International story starts with you and people like you. Those who feel led by God to make an impact on the world and are inspired to do something about it, are the ones who change everything. Ultimately reminding the world of God's unceasing love and faithfulness, our story and all the stories we share would not be possible without you.



IMPACT

Your Impact

Your enduring generosity made all the difference during a year filled with unforeseen challenges. Through your faithful support, 243,832 of our sisters and brothers around the world received the life-saving gift of safe water! We were able to complete 438 simple water projects, 49 piped water projects, and 181 well rehabilitations, thanks to the generosity of friends like you.

Budget cuts in the face of the COVID-19 pandemic would have required us to reduce outputs. However, thanks to the help of generous donors like you, these projects were later funded and added back!

As the COVID-19 pandemic continued throughout the fiscal year, you provided 68,737 people with vital sanitation and hygiene training. Not only did you demonstrate God's concern for your global neighbor's physical needs, but also for their spiritual health by sharing the gospel with 273,149 people. Through church mobilization activities, you helped equip and train 9,850 church leaders around the world to lead, serve, and love their communities more effectively.

Through your dedication and determination to serve the thirsty, you revealed God's love and faithfulness to a world in desperate need of hope during challenging times. Thank you for making this work possible!



243,832

**WATER
USERS**



668

**WATER
PROJECTS
COMPLETED**



68,737

**TRAINED IN
HYGIENE &
SANITATION**





273,149

HEARD
THE GOSPEL



9,850

TRAINED
CHURCH
LEADERS



	WATER USERS	SIMPLE WATER PROJECTS	PIPED WATER PROJECTS	REHABILITATIONS
BURKINA FASO	3,150	10	0	0
EL SALVADOR	806	5	0	0
GHANA	8,700	7	0	2
GUATEMALA	2,366	9	0	0
HAITI/DOMINICAN REPUBLIC	36,982	26	11	20
HONDURAS	9,814	35	0	0
SOUTH ASIA	37,899	94	9	0
KENYA	13,530	13	2	19
LIBERIA	16,917	32	0	23
MEXICO	10,269	0	10	0
NICARAGUA	11,168	25	5	20
PERU	4,668	37	0	0
RWANDA	23,525	47	6	0
SIERRA LEONE	8,956	15	3	8
UGANDA	25,290	32	2	31
ZAMBIA	29,792	51	1	58
ZIMBABWE*	0	0	0	0
	243,832	438	49	181

*Due to Covid-19 restrictions in Zimbabwe, our staff focused on providing WASH services and sharing the gospel in areas previously served.

Building Resilient Communities

WASH PRACTICES PROTECT HUMAN HEALTH

As a leader in the WASH (water, sanitation, and hygiene) sector, Living Water International understands the critical role that we play in preventing the spread of the COVID-19 virus in the communities we serve alongside. Hygiene practices, like regular handwashing and maintaining clean surfaces, remain targeted behaviors for disease prevention. Living Water's in-country teams promote safer sanitation and hygiene practices in every community. Amid a rapidly changing world, which required our global staff to pivot according to the "new" pandemic norms, Living Water saw a unique opportunity to do what we do best—empower local church and community leaders to become advocates for WASH.

Over the past year, Living Water has continued to identify key community leaders, church partners, and government officials to communicate clear and effective COVID-19 prevention messages in their communities. The messages include the promotion of handwashing, social distancing, surface cleaning, water provision, the infrastructure of handwashing stations and supplies in homes, public spaces, and healthcare facilities.

Since the beginning of the pandemic, Living Water has reached 3,107,076 people with COVID-19 prevention messages, installed 3,111 handwashing stations, directly supported 771 healthcare facilities, and distributed hygiene supplies to 259,324 individuals. With this continued work, Living Water and our partners around the world are building resilient communities who are equipped to face the COVID-19 pandemic through safe water access and knowledge of disease prevention methods!





A Time to Heal: Stories of COVID-19 Relief

As the world works together to heal those afflicted by COVID-19 and to recover from our collective trauma, Living Water is uniquely positioned to provide primary defenses. Water access and trainings on sanitation and hygiene are essential to stopping the spread of the virus and moving forward with hope toward restoration.

UGANDA

The first case of COVID-19 in Uganda was announced in March 2020. As the pandemic began to spread across the country, Namadhi Parish, located on the shore of Lake Victoria in the Mayuge District, was at an especially high risk. This was due to the many people who would cross the lake into the neighboring area and potentially spread the virus.

Living Water Uganda had been working with the area and recognized the parish's dire need for help in COVID-19 prevention. Having helped several communities in Namadhi Parish obtain safe water, Living Water Uganda staff reached out to support the parish's church.

Knowing that improved methods of sanitation and hygiene were critical in reducing the spread of COVID-19, Living Water



Uganda worked closely with the Namadhi Church Mobilization Group (CMG) to enhance their handwashing abilities and awareness. In response, most of the households constructed handwashing stations at their latrines. However, soap was not readily available or affordable in the community.

Through the support and training of Living Water Uganda, the Namadhi CMG was able to immediately mobilize funds and begin making their own supplies of liquid soap to meet the need of their communities. Living Water Uganda was able to help the group distribute soap to communities and vulnerable families at minimal or no cost. One CMG member, Fred Mwisani, said, "Whereas the

number of cases and deaths are rising nationally, Namadhi Parish has been shielded from this pandemic because the communities have embraced the messages of Living Water International and adopted proper handwashing with soap and water. Our group has been able to support everyone to make sure that we have the supplies we need to stay safe and to keep sharing information about COVID-19 prevention."

NICARAGUA

As COVID-19 spread to Nicaragua, Living Water Nicaragua worked closely with the Departmental Pastoral Alliance for Unity to create, provide, and execute a COVID-19 response plan for the churches of Nicaragua. The plan included resources for pastors to help assist their congregations, including life-saving COVID-19 information and ideas for spiritual practices during isolation. The Departmental Pastoral Alliance for the Unity of León is comprised of church leaders from more than 100 churches, which made it an effective way to reach many.



The alliance of pastors is executing this plan with great enthusiasm. Every Saturday, church leaders carry out intercession walks through the different areas in the municipality of León.



They bless the city, pray for the national authorities, and pray that the pandemic will end in Nicaragua and around the world. They also dedicate themselves in prayer for all the COVID-19 patients in León.

One pastor in the alliance, Mario Sanchez of the Church of God in León, has been especially dedicated to carrying out integral mission: fostering both the physical wellbeing and spiritual growth of their community as an expression of the love of Christ. Pastor Mario encourages people to trust God and not to be discouraged.

SOUTH ASIA

South Asia experienced a catastrophic situation in the wake of a deadly wave of the COVID-19 pandemic, and every day became a battle to fight for life. In May 2021, the sub-continent hit its peak with a

steep rise in the number of daily new cases flooding the hospitals and ICUs. The virus plagued urban areas and the rural communities alike as conditions worsened by the day.

People desperately looked for help while caseloads increased at alarming rates. Our South Asia partners identified COVID-19 hotspots and provided critical services in various forms to vulnerable groups by collaborating with partners, welfare groups, volunteer organizations, healthcare facilities, and other non-governmental organizations.

Our partners in South Asia worked hard to respond to this deadly wave of the pandemic by distributing Personal Protective Equipment (PPE) to vulnerable groups,



frontline workers, and those helping with funeral services. They also helped ambulance services by providing oxygen concentrators and cylinders. Through door-to-door relief response efforts, our partners in South Asia also raised awareness about the COVID-19 vaccine and offered counseling services for those experiencing loss and trauma associated with the pandemic.

Please continue to pray with us for our staff around the world and the communities we serve as we work to prevent the spread of COVID-19.

For more stories of COVID-19 relief, visit water.cc/covid19.

RESPONSE & RELIEF:

Crisis Response: Hurricanes Eta and Iota

In November 2020, Hurricane Eta devastated Nicaragua and Honduras, followed only days later by Hurricane Iota, which took a nearly identical path. As people evacuated the storms and faced the aftermath, they dealt with both the trauma of the storms and the reality that COVID-19 was a serious threat. Government officials and healthcare professionals were concerned as people congregated in shelters.

Living Water staff in Honduras and Nicaragua responded with compassion and bravery by rallying to provide aid and protection against COVID-19. Relief work was made possible through Living Water International's generous supporters who took action in this critical time of need by fundraising to mobilize regional colleagues as they assisted those impacted by the devastation.



HONDURAS

In Honduras, residents of Choluteca, Marcovia, and Nacaome were staying in temporary shelters after the storms. The Living Water staff prepared 500 hygiene kits consisting of toothpaste, antibacterial soap, hand sanitizer, bleach, laundry detergent, toilet paper, feminine hygiene products, and surgical face coverings. These kits provided desperately needed supplies for a total of 2,509 people.



NICARAGUA

In Nicaragua, more than 63,000 people sought temporary shelter in schools and churches after their homes were destroyed by the hurricanes. The temporary shelters were in dire need of hygiene supplies, personal protective equipment, and food for families taking refuge in the communities. Living Water Nicaragua compiled hygiene kits comprised of hand soap, bath soap, laundry soap, toilet paper, paper towels, bleach, and disposable face masks. They also supplied food kits containing many basic food items. A total of 1,309 of these kits were distributed to various shelters, benefiting 6,545 people.

Living Water International is grateful to all the community and government partners that we worked alongside to provide relief to those affected by these storms. We continue to serve and pray for communities in these areas, striving to address their physical and spiritual needs.

Stories From the Field

Living Water International's in-country staff regularly write and collect stories of impact from community members to document the significant changes and improvements experienced through their hard work and your generosity. These stories are shared and discussed at Living Water, both locally and globally, so that we can gain more insight into the ways water access, improved sanitation and hygiene, and church mobilization are transforming entire regions!

WATER: ZAMBIA

Recorded by: Molly Susi

Hygiene and Sanitation Facilitator

FOR LIFE: LIBERIA

Recorded by: Abraham S. Harris

Monitoring & Evaluation Officer

IN JESUS' NAME: NICARAGUA

Recorded by: Eva Navarro

Church Mobilization Facilitator



Mukonda Jere is a 53-year-old widow who lives in the Chauluma Section of Mwami Ward in Zambia where accessing safe water was a struggle. She and her fellow residents often drew water from streams and unprotected wells. These water sources dried up during the summer except for a spring called the “Chief’s Well.” However, it was far from the community—too far for Mukonda to walk. She explained, “I would have to hire people to fetch water for me since I was unable to carry anything heavy over a long distance.”

Mukonda knew the situation had to change. She organized the community members around the common goal of obtaining safe water for the community. Everyone agreed this was an especially important goal for the community’s school where the lack of water was causing teachers to quit and look for work elsewhere.

The residents engaged local organizations that attempted to drill boreholes at the school. However, to their disappointment, the drillers could not find any water. Then Mukonda reached out to Living Water Zambia for help. The Living Water staff assessed the situation and devised an alternative solution by protecting the cold spring and piping the water to the school for all the residents to access.

Mukonda expressed how thankful she was to God for using Living Water this way. She said, “The children no longer have to draw water from far places. I no longer need to hire people to fetch water on my behalf, which had begun to put a strain on my financial resources. I praise God Almighty that we have safe water in our community!”



FOR LIFE



IN JESUS' NAME

The residents of the Dohmah Town community in Liberia constantly struggled with illnesses due to the lack of proper sanitation. Without latrines in their community, community members resorted to open defecation. Johnson Saye, a 79-year-old resident, explained, “Fearing snakes and other animals, residents would not go far in the bush at nighttime to relieve themselves. As a result, human feces was all around the town. A lot of people got sick because of this, putting financial burdens on families who had to seek out treatment.”

These conditions also hurt the dignity of the families in the community. The community members wanted to change the situation and tried to work with other organizations to solve the problem by constructing household latrines. Those latrines were not permanent and soon broke down, plunging the community back into a sanitation crisis.

“I am proud to say those difficult days are behind us now because of the meaningful work Living Water encouraged us to do,” Johnson said. Living Water Liberia helped the residents construct concrete pour-flush latrines with doors for privacy and ventilation. The Living Water staff also drilled a well in the community, providing safe water for drinking and for proper hygiene and sanitation practices. The residents’ health improved, which meant they no longer needed medical care they could not afford. They were also proud to invite visitors into their homes.

Johnson was overjoyed at the change. “Because of Living Water, every household in this town now has a latrine, which has led our town to be certified by the government authority as Open Defecation Free!” he said. “Thank you for working with our community to help us reach where we are today.”

Pastor Yader Rios of the Source of Salvation Church in the San Antonio community of Nicaragua had always preached the gospel with a strictly spiritual approach. From his perspective, the gospel had nothing to do with the material needs of the community. When Living Water Nicaragua recognized the leadership and influence Pastor Yader had in the community members’ spiritual lives, they asked him to assist in carrying out a desperately-needed well rehabilitation requested by the community.

At first, Pastor Yader and his church leaders did not view this as the responsibility of the church. Living Water Nicaragua invited them to attend a series of workshops on Integral Mission, which encouraged the church to consider the holistic wellbeing of their community. Pastor Yader learned that preaching was not the only way to show God’s love, and he decided that something more must be done.

The Source of Salvation Church congregation began to demonstrate their love for their fellow community members. “If someone is sick, we collect money among ourselves and visit them,” Pastor Yader said. “We carry the word of God, but we also care for their physical needs—whether they are a believer or not.”

The pastor and the congregation recognized a need and started a new project with their own money to feed their community’s many hungry children. They also began to disciple the children by sharing spiritual nourishment—prayers and lessons from the Gospels—along with the meals.

Pastor Yader has noticed that these new forms of ministry have made the church more visible and respected by the community. He said, “Jesus preached spiritually, but also filled [people’s] physical needs. Now I feel that we are looking more like Jesus.”

Evaluating WASH Program Area Effectiveness

Living Water International's WASH Program Areas (WPAs), launched in partnership with the Rees Jones Foundation, impact entire regions through access to safe drinking water, sanitation, and hygiene. The first generation of WPAs began implementation from 2012 until 2014 and concluded by Fiscal Year 2019. Recently, the Living Water Programs team conducted a systematic review to evaluate the success of four first-generation WPAs in Haiti, Nicaragua, Uganda, and Zambia. Comparing baseline, midline, and endline data, the review verified that, in all four WPAs, community members were more satisfied with their water sources after Living Water's intervention.

The Ruhaama WPA in Uganda began implementation in 2012. Over the length of the program, Living Water Uganda constructed 400 water points and helped 18 communities become officially certified Open Defecation Free. The percentage of households using an improved drinking

water source increased from 49 percent to 73 percent.

Living Water constructed 60 wells in the Cabaret WPA of Haiti. Access to sanitation service within the WPA significantly increased. By the end of the program implementation, the number of households with access to latrines had increased from 75 percent to 99 percent. The Cabaret WPA in Haiti also mobilized a local church association and developed a Community Water Management Committee to continue to push WASH services and practices forward.

In Tola, Nicaragua, Living Water reached 23 communities in the WPA with safe drinking water, increasing water access from 36 percent to 67 percent regionally. Living Water Nicaragua completed 26 new well and nine piped water systems before withdrawing operations from Tola due to political unrest in the region. Remaining agile and flexible to local needs, Living Water then established a new WPA in Somotillo, Nicaragua.

The WPA in Chirundu, Zambia was implemented over six years, providing the clearest picture of the benefits of the WPA model. Household access to improved water sources increased from 46 to 97 percent through 209 new water projects and 180 well rehabilitations. There were also noteworthy improvements to sanitation and hygiene access and behaviors. By the program's completion, households with access to latrines had increased from 54 percent to 92 percent, and the number of households storing water safely had increased from 54 percent to 70 percent.

**ZAMBIA WPA: 97%
HOUSEHOLD
WATER ACCESS**



The Living Water Programs team commented on the limitations of comparing data across countries but concluded that these four WPAs accomplished their primary goal of expanding water access. "We see clear increases in access to improved water sources," they reported. "In Nicaragua, Uganda, and Zambia, increases in improved water sources ranged from 24 to 46 percentage points, likely a statistically significant change."

The learnings from this systematic review will help Living Water continue improving the WPA model and empowering more communities with water, for life, in Jesus' name.



THE GLOBAL CHURCH:

Connecting the Global Church

INSIGHTS ON MAKING
DISCIPLES AND SOLVING
THE GLOBAL WATER CRISIS
AS THE BODY OF CHRIST



Since our founding in 1990, Living Water International has anchored our mission around one simple message—expressing the love of Christ to a hurting world. For Living Water, this love comes in the form of providing access to safe drinking water, which opens the door for people to enrich their lives physically, emotionally, financially, and spiritually. When an extreme need is alleviated, the gospel message is strengthened, and people experience God’s love and mercy through the generosity of their sisters and brothers in Christ.

Integral mission, or holistic mission, refers to the inseparable proclamation and demonstration of the gospel seen in the life and works of Jesus Christ. Through

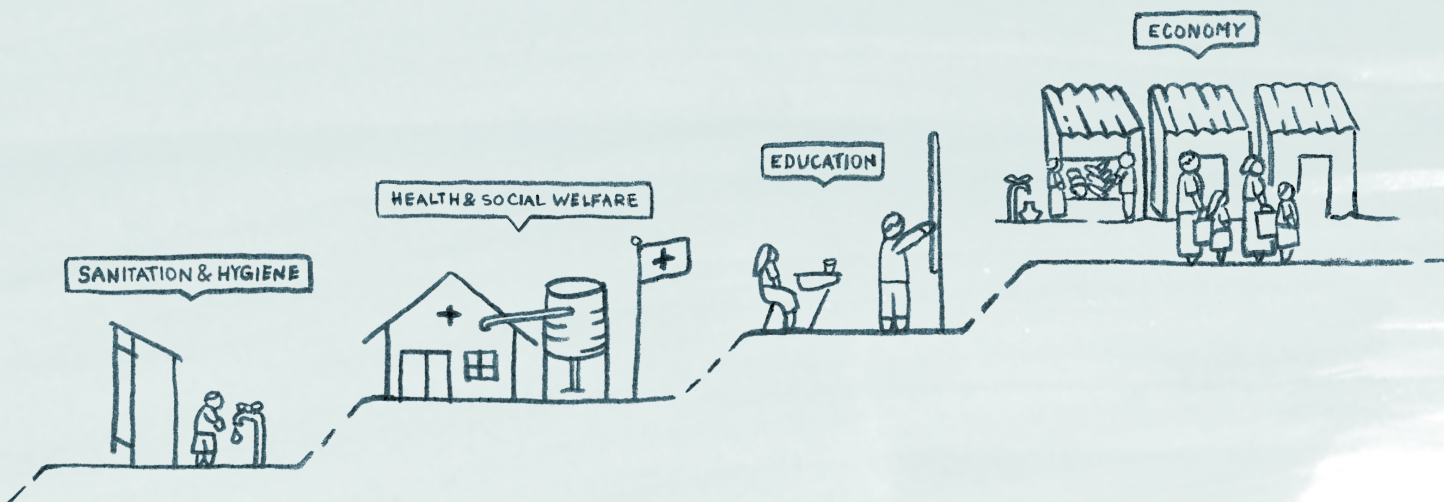
an integral mission approach, Living Water initiates each new water project by partnering directly with local churches and community leaders. We help local churches effect positive, gospel-centered change in their communities. With Bible-storying workshops and WASH trainings, the foundation for sustainable development is established in partnership with local churches.

As safe water and improved sanitation and hygiene practices are incorporated into a community, the Church serves as a central figure for promoting these changes. The physical health of people begins to improve alongside their relationship with the Church and God. Over time, we have

seen churches come together across entire regions because of their commitment to sharing safe water access and the gospel.

Through Living Water, churches all over the globe cross the lines that divide us to achieve real and lasting change.

It’s through these cross-cultural connections that Living Water has deepened our understanding of our simple but profound mission to express the love of Christ to a hurting world. Lessons gleaned from the global Church have allowed us to develop partnerships with Christian ministries, local



and national governments, and individuals from all walks of life. People from every corner of the world have helped Living Water quench the thirst of people experiencing need spiritually and physically.

LATIN AMERICA & CARIBBEAN

Though the concept goes back thousands of years, the term “Integral Mission” was coined by Latin American theologian René Padilla in 1974. His words inspired Christians around the world to consider that there is no biblical dichotomy between evangelism and social responsibility in helping the poor and oppressed gain access to the peace of Christ. This

theology has deeply informed Living Water’s work—from our overarching strategy to the actions of our in-country staff to proclaim and demonstrate God’s love.

SOUTH ASIA

As a global organization, Living Water operates in diverse social settings, and each base of operations has its own unique customs and cultures. These differences require our in-country teams to build trust over time before they are able to form effective local partnerships. Some countries are more tumultuous than others, as our partners in South Asia have experienced. In this region, we rely on God’s plan for our ministry. Prayer,

courage, and unwavering faith are the spiritual pillars of our programs, and our sisters and brothers from South Asia remind us daily that God is continually at work around the globe.

AFRICA

In Africa, through a partnership with the Evangelical Fellowship of Zimbabwe and The Crossing church of St. Louis, Missouri, Living Water launched its first fully church-led WASH program in 2013. This innovative approach was the basis for our Flourish church and community mobilization model, which developed over the next several years and is now incorporated into WASH Program Areas around the world.

We are all impacted when our sisters and brothers in Christ experience need. When they receive the transformative gift of water, for life, in Jesus' name, our lives are also changed forever. These are the stories of how giving to others in turn provides us the gift of connection, insight, perseverance, and community.

A young boy with dark, curly hair and a light-colored shirt is smiling at the camera. He is holding a clear glass under a metal water tap, and water is pouring into it. The background is a bright, slightly out-of-focus outdoor setting. A large, stylized graphic of a water tap handle is visible in the foreground, partially obscuring the boy's lower body.

FUNDRAISING



CHURCHES:

You Will Be My Witnesses

HELPING CHURCHES MAKE
DISCIPLES, TAKE ACTION,
AND BE VISIBLY RELEVANT
TO A WORLD IN NEED

When the global Church shows unity in action and true compassion for others, it demonstrates who Jesus really is to a hurting world. For 31 years, Living Water International has served to connect the hands and feet of Christ across geography, culture, and denominations by giving congregations around the world new tools and pathways to demonstrate and proclaim the gospel of Jesus Christ.

In the United States, Living Water partners with churches to help them fulfill their unique, God-given callings to share God's love. This is evident as we link arms with American churches like Grace Presbyterian Church of Houston, The Crossing, and Fellowship Bible Church. Through these ongoing partnerships, churches in the U.S. are making a global impact, fulfilling Jesus' calling to grow the Kingdom and inviting the nations to partake in the *living water* he offers.



GRACE PRESBYTERIAN

Leaders at Grace Presbyterian Church of Houston had been looking for a long-term mission opportunity to help their church engage in the community and the world as the hands and feet of Jesus. In particular, their hearts were drawn to the country of Haiti. The church was familiar with Living Water's work and had seen the benefits experienced by the many congregants at Grace Presbyterian who had gone on Living Water Trips. They reached out to Living Water International to find out how the church could become more deeply engaged in providing safe water and *living water* to their Haitian neighbors.

The church soon decided to sponsor an entire WASH Program Area in Haiti. Grace Presbyterian committed to spend five years investing in funding for water projects, sanitation and hygiene activities, and mobilizing the local churches in Haiti. Today, their goal remains to reach as many people as they can in the Plain Du' Nord WPA of Haiti with the life-changing message of the gospel and the life-saving gift of safe water. Yet, in giving, they received renewed passion for God's work, increased unity in working together toward the goal of being a blessing to others, and new opportunities for discipleship and growth within their church.



THE CROSSING

The Crossing, a multi-site church based in St. Louis, Missouri, under the leadership of Pastor Greg Holder, links arms with church leaders around the world to strengthen good works already in progress. Through Living Water International, they were able to establish a relationship with a network of more than 100 churches through the Evangelical Fellowship of Zimbabwe. Led by The Crossings' passion for discipleship and unity, this partnership began by helping empower pastors and church leaders in Zimbabwe to become leaders of physical and spiritual health in their communities.

As the benefits of this initiative became apparent to The Crossing, they decided to expand their efforts of discipleship by creating the "Genius of One" conference. The conference focuses on cultivating unity in the global Church by shaping individual leaders. This message was so powerful and popular that The Crossing and Living Water International took the conference on tour to multiple countries. In doing so, it helped pastors, church leaders, NGOs leaders, and government officials in Sierra Leone, Uganda, Zambia, Kenya, and Rwanda overcome cultural, historical, and denominational differences. The Crossing's thirst to bless and support the Church has led to a broad and deep Kingdom impact in Africa.

FELLOWSHIP BIBLE CHURCH

Fellowship Bible Church in Searcy, Arkansas, partners with Living Water International in their mission to fulfill the Great Commission through advocacy and generosity by hosting an annual 5K race. The event is called "The Well Done Run," and all proceeds go toward funding Living Water well projects. Race participants are also given an insight into the suffering the thirsty endure through interactive aspects of the racecourse. Halfway through the course, the participants fill milk cartons with dirty water and complete the run carrying the load. This powerful demonstration has helped to incentivize others to play a role in ending the water crisis. A total of 1,409 people have participated in the race since 2014. In 2020, the event was held virtually and funded five water projects, bringing the church's all-time total to 23 communities impacted around the world.

Shannon Chung, Global Outreach Pastor, is the driving force behind the creation of "The Well Done Run" and chose Living Water as the church's ministry partner nine years ago. Shannon shared, "I love how Living Water holistically approaches ministry by focusing on both physical and spiritual needs and by involving the local community at every level. [Our] partnership with Living Water International has truly helped our church to live out the Great Commission in such tangible ways all around the world!"



INDIVIDUALS:

Vern and Sandy Frykholm

Vern and Sandy Frykholm have been sponsoring water projects in Peru since 2015. Peru has had a special place in their hearts since 1984, when they adopted their two youngest children from orphanages in that country. Even then, they were struck by the tragedy of Peru's water crisis.

Sandy recalls visiting one orphanage where an older child prepared a bottle for an infant using water from a rusty pipe. "It was not a healthy situation," Sandy said. "You could see they had so many needs. The image of

that child preparing a bottle with nasty water really affected me."

Vern and Sandy were grateful to bring their adoptive children home, but their hearts were burdened for the children they could not help. Years later, the importance of safe water resurfaced when their church took part in Advent Conspiracy. They soon decided not only to donate to Living Water, but to target their gift specifically to Peru.

So far, they have given over \$22,000! Vern explained, "The communities where our well

projects are located are made up of a few hundred people. When you think about giving health to a few hundred people, that's not really a small thing."

Vern and Sandy plan to continue being involved with Living Water. "It's something that is a part of our life and that we will continue to do," Vern said. "There are many opportunities to give. As the Spirit convicts us, we are able to follow up on that, continue to sense the Spirit, and give accordingly. It is a joy to do that. A joy unlike other joys."



Jacob Garcia Photography

Jacob Garcia is a fine art film photographer who heard about Living Water International while attending Ecclesia church in Houston, Texas. He attended their annual “Turning Wine into Water” auction where he learned about the water crisis and was introduced to Living Water International.

“It hit me that there are still places without safe water,” Jacob said. “It didn’t make sense to me that this essential [thing] that everyone needs every day was still unattainable for people to live a healthy life. I saw what Living Water was doing in the name of Jesus, and I knew I wanted to help.”

For years, Jacob had been working on producing an art show to showcase his photography. He was inspired to host the show as a silent auction at Ecclesia with 100 percent of the proceeds benefiting Living Water International. Through his efforts, Jacob raised over \$5,000 for the thirsty!

Jacob said, “Hosting an art show is one thing, but then to be able to talk about Living Water with strangers, family, and friends was really cool. It was a great night!”



Jonathan Humphreys

Athlete and advocate for the thirsty, Jonathan Humphreys persevered through the ultimate test of endurance—a 100K race that lasted for 11 hours and 56 minutes. In February 2021, Jonathan ran over 62 miles of trails throughout Huntsville State Park. Navigating winding routes of East Texas, tending to bodily aches and cramps, and overcoming extreme exhaustion, the Team Living Water member pushed himself to test his limits. While persevering through physical pain, Jonathan remembered the 785 million people who still endure pain and danger collecting water for their basic needs. On average, these people walk 3.7 miles every day to source water.

“You exist in those moments for something beyond yourself,” Jonathan explained, “like Team Living Water [who is] bringing the literal, figurative, and spiritual gift of life to human beings around the world.”

Jonathan not only finished in seventh place out of 122 participants, but also raised over \$3,400 for Living Water, impacting the lives of over 115 people through water access, hygiene awareness, and the gospel message!



EVENTS:

10 Days Campaign

From campus shutdowns to virtual learning, college campuses faced numerous obstacles last year due to the pandemic. Despite the challenging circumstances, students of the BYX Christian fraternity chapters remained passionate about continuing the annual fundraising challenge, 10 Days. With great success, 26 college campuses participated in the event, drinking only water for ten days and donating their funds typically spent on beverages like soft drinks, coffee, and energy drinks towards a safe water well in Rwanda. The BYX chapter at Texas A&M celebrated 10 Days by closing out the country-wide fundraising efforts with their annual outdoor concert, “Island Party.” As a result, students across the country raised over \$72,000 for Living Water—proving that even amid quarantine, lockdowns, and anxiety over the pandemic, people of any age can still connect to make a difference in the lives of the thirsty!





2020 Global Event

Every year, Living Water International hosts an annual fundraising gala in downtown Houston. The outbreak of the COVID-19 pandemic challenged our Living Water gala team to get creative with last year's party. Instead of cancelling the gala, we expanded it by going virtual and making space at the table for guests across the globe for our biggest gala yet! Rather than being restricted to guest lists and location, our 2020 global event presented the opportunity to connect as a Living Water community during a time when connection seemed impossible due to the pandemic. Over 80 watch parties from around the world gathered online to partake in BEHOLD on October 8. As a result, thousands of faithful supporters raised \$3 million towards Living Water's mission to bring safe water access, sanitation and hygiene, and COVID-19 prevention methods to our world's most vulnerable people!



Connection

For months, we have witnessed the strain that the COVID-19 pandemic has placed on individuals' connection to their communities. Living Water International recognized the critical need to ensure our supporters have an outlet to engage with our work. We also want the Living Water giving community to remain connected to one another—united by a passion for ending the global water crisis and sharing the message of God's love.

In March 2021, Living Water launched "Connection," an online platform which connects subscribers directly to the work happening in 18 countries around the globe. Through unique monthly content, subscribers hear testimonies from real people describing how water and *living water*—the gospel of Jesus Christ—have made a life-changing impact in their community. Whether the stories are told through audio messages, short films, group discussion questions, or personal prayer guides, Living Water's giving community can stay connected to our shared mission.



BUSINESSES:

Premier Pools & Spas

Scott and Kim Walk, owners of Premier Pools and Spas of Atlanta, North Georgia, and Chattanooga, have been faithful supporters of Living Water International since 2019.

Like Living Water, Scott and Kim understand the importance of tailoring a water solution to a specific context. They have designed and constructed custom pools to meet their customers' individual needs for over 27 years. Because of the connection they

felt to Living Water's work and their desire to practice corporate social responsibility, they adopted Living Water International as their charity of choice.

"We dig holes and fill them with water in the U.S.A., so we wanted to do something related to our business to help others around the world," Kim explained.

Scott and Kim dedicate a portion of the proceeds from their business to Living Water International to construct safe water projects. They also raise awareness and educate their employees and customers about Living Water's work by word-of-mouth and through printed materials like post cards, pamphlets, and flyers. In doing so, they serve as advocates for the thirsty in word and deed.

This year, Scott and Kim participated in supporting a piped water project in Uganda that serves over 6,800 people through 40 tap stands. Through their business policies and personal advocacy, Scott and Kim have generously given over \$149,000 over the last two years to help the thirsty!



Rental One

Mike O’Neal, the president of Rental One, felt an immediate connection to Living Water International when he heard about the organization through a friend at church. Mike and his employees are familiar with the tough realities of construction and drilling as premier equipment rental specialists in Texas. This expertise and Rental One’s mission to, “Serve Others with Excellence” made Living Water a natural fit as one of Rental One’s select charity partners.

Since then, Rental One has promoted Living Water International in their stores each summer by donating a portion of their proceeds from sales of bottled water and hand sanitizer. Rental One also educates customers

about Living Water International’s mission through point-of-sale signage in all of their equipment rental and construction supply locations across the state, as well as through social media and email blasts to their customers. In doing so, Rental One helps their customers stay healthy and hydrated, raises awareness about the water crisis, and empowers their customers to make an impact through their work.

Doug Miller who leads the Marketing efforts at Rental One explained that supporting Living Water is especially impactful for Rental One employees. “It’s important to Rental One that we don’t just write a check, but that our team participates and embraces

the causes we support,” Doug said. “Living Water’s intentionality and focus on serving others is inspiring, and we always want to inspire our team to be about others and to put into action Jesus’ greatest commandment in Matthew 22:37-39 (NIV) to, “love the Lord your God with all your heart, soul and mind” and to, “love your neighbor as yourself.”

Since 2019, Rental One’s focus on others has enabled them to raise over \$5,000 each year for the thirsty! They look forward to impacting more lives at their company and around the world through their involvement with Living Water International.

Transforming Communities in Mexico through Social Art

Local grants and partnerships with other non-governmental organizations (NGOs) and government agencies expand the strategic work Living Water International is already doing in thirsty communities. In the state of Guanajuato, Living Water Mexico teamed up with the One Drop foundation to help identify communities in need, train water committees, empower community leaders, and provide sanitation and hygiene education.

Created by Cirque du Soleil founder, Guy Laliberté, One Drop uses an innovative approach to sustainably change sanitation and hygiene behaviors through social art. Their programs focus on a three-stage A-B-C for Sustainability™ model of community transformation: A for water access, B for behavior change through social art activities, and C for capital.

With construction support and supervision from the State Water Commission of Guanajuato (CEAG), Living Water Mexico began

implementing the Lazos de Agua project in August 2016 and will continue working in Guanajuato through December 2022.

Other goals for the project include:

- **strengthening of water and sanitation committees**
- **promoting healthier sanitation and hygiene practices at the household and community levels**
- **providing economic opportunities through WASH (water access, sanitation, and hygiene) services, credit, and microfinance.**

Living Water Mexico works with local artists to create community art activities that reshape social norms around sanitation and hygiene practices. Through puppet shows, theater, multimedia presentations, and film showings, these artists integrated cultural stories and traditions into clear and persuasive demonstrations designed to activate

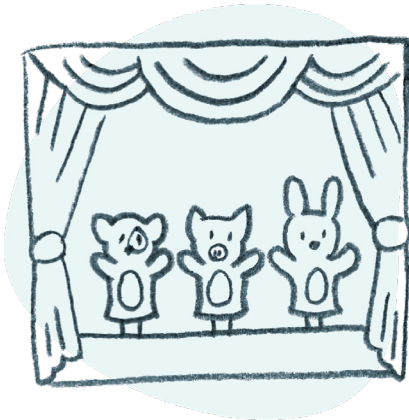
community behavioral change. “The use of various forms of art to address social problems has the advantage of being systematic, participatory, educational, fun, creative, aesthetic, and rooted in the local culture,” explained Living Water Mexico Country Director Edgar Abelleira Cordero. “Therefore, social art becomes a useful means of community empowerment and of greater social cohesion. [This project] ultimately seeks to promote better organized communities and water committees that can [improve the] sustainability and the proper functioning of their water systems over time.”

A woman nicknamed Coco has become a champion for improved sanitation and hygiene habits in the Estación de Lourdes community through her involvement with Lazos de Agua puppet shows. Coco is part of a puppet team that has performed for school children and at state events, convincing people across her region to practice regular handwashing and store drinking water safely. She used to be very shy, but through the puppet shows, Coco found her voice.

Community leaders like Coco became even more important during the COVID-19 pandemic. Coco used her local influence to fight coronavirus misinformation and encourage others to better protect themselves through frequent handwashing. Recently,

she and other women have continued positively impacting their community through artistic projects like the creation of a short film and the design and painting of a mural.

Living Water Mexico is only receiving a portion of the funding available through the Lazos de Agua grant but is responsible for managing the entire multi-year grant, which is approximately \$16 million (USD). Because of this project, over 25,000 Guanajuato residents have participated in social art interventions, and Living Water Mexico has trained almost 1,000 community leaders as sanitation and hygiene promoters. More than 70 percent of these promoters are women, and their dedication to improving the health of their communities inspires lasting social transformation.



COCO, COMMUNITY LEADER



FUNDRAISING



This is just the beginning of all God will accomplish in and through you as we continue to steward your gifts to reach more people. Through creativity, innovation, strategy, and stewardship, we will move forward into the next chapter of the work God has prepared for us to do.

A young girl with dark skin is smiling and playing in the rain. She is wearing a teal tank top and has her arms outstretched. Water droplets are visible in the air around her. The background is a bright, overexposed sky with some clouds. The word "STEWARDSHIP" is written in large, bold, yellow capital letters across the bottom of the image.

STEWARDSHIP

The Impact of Piped Water Systems

INNOVATING FOR A SUSTAINABLE FUTURE

Living Water International is committed to finding the most efficient solution to meet a thirsty community's needs—whether that is a simple hand pump or a more complex water system. Recently, the requests for water projects submitted by local governments and communities have reflected an increased interest in piped water systems. To meet these needs, Living Water is focusing primarily on the construction of piped water systems in some WASH Program Areas (WPAs). However, hand pumps will continue to be constructed when that type of solution best serves a particular community. By implementing additional piped water projects when appropriate, Living Water is proactively positioned to meet future demand for this type of solution.

There are many benefits to this innovative approach. Medium- and large-scale water systems that are piped from a single source to reach multiple locations provides safe drinking water access to more households across a wider coverage area. WASH sector best practices suggest that maximizing the impact one borehole can have through larger systems is more effective than drilling more wells with hand pumps. Piped water systems make safe water accessible for more people, minimize time spent gathering water, and reduce point-of-use contamination.

WASH sector research suggests that piped systems may be a more sustainable solution to the water crisis than hand pumps. They can be further extended to reach households, healthcare facilities, schools, and neighboring communities. Improved household hygiene is correlated with closer proximity to running water. Piped systems generate economic opportunities for communities through agriculture. Increased community revenue can then be used to fund the operations and maintenance of the water system. Additionally, the infrastructure of complex systems allows for computer-based remote operation monitoring and better evaluation of water quality and quantity.

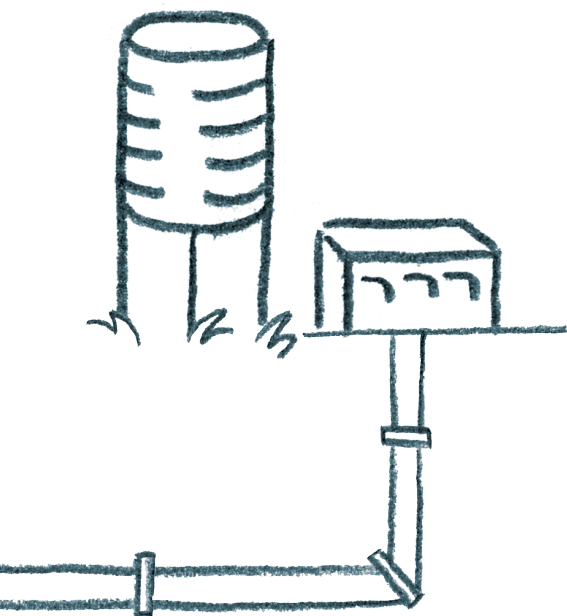
The effectiveness of piped water solutions has been demonstrated by Living Water South Asia's

work with rural and indigenous populations. Through complex spring and borehole systems for schools and under-served communities, Living Water has positively impacted child nourishment rates associated with water scarcity and lack of sanitation and hygiene. Piped water systems have also improved the lives of girls, particularly after puberty. Because they have water access closer to their homes and sanitation facilities at school, more girls attend school now that they can safely and privately manage their menstrual hygiene.

A school in South Asia serves as a powerful example of the effect that piped water systems can have on the lives of students and community members. The unhygienic condition of the restrooms made life difficult for the nearly 3,000 students and teachers. While many male students and faculty practiced open defecation in the bushes, the female teachers and teenage girls were too terrified of assault or embarrassment. As a result, some women and girls refused to eat or drink during the day, which posed a severe risk to their health. Thankfully, our partners in South Asia intervened by constructing eight flushable latrines and handwashing stations with running water. The students and faculty are grateful for the privacy the new latrines provide them. This was all possible because of the local piped water system.



One piped water system can reach up to 5,000 people—the equivalent impact of 20 hand pumps. By measuring programmatic success in WPAs according to the number or water users instead of the number of water points, Living Water is providing more sustainable solutions to the global water crisis.





LEARN AND SERVE TRIP

will introduce participants to the basics of the water crisis as they serve alongside specific communities that need first-time safe water access. Usually, this work will result in simple water projects like boreholes with hand pumps.



CONNECT AND SERVE TRIP

will transition from implementing water access through piped water systems, sanitation, and hygiene activities in the context of long-term community development.



SUSTAIN AND SERVE TRIP

represents the third level of the journey as participants dive even deeper into the community development process and focus on long-term sustainability of our program.

NEW MODELS:

Expanding Living Water Trips

Since 2017, Living Water International has been working to deepen and expand our Living Water Trips program to better align with our vision and the mission of our key stakeholders, especially our church and community partners. When the COVID-19 pandemic prompted Living Water to suspend all trips in March 2020, the faithful work of our in-country staff continued. Our ongoing in-country operations were even more critical in a time where safe water and proper sanitation and hygiene played a key role in slowing the spread of the virus.

Living Water utilized the time in which trips were suspended to re-envision the Living Water Trips program with the goal of furthering trip participants' education on short-term mission trips, awareness of our global operations, and engagement with our programs in new ways. After much prayer and planning, Living Water International is excited to relaunch our Trips program in 2022! Due to the restrictions of the pandemic, these Trips will be available on a limited basis until COVID-19 conditions improve globally.

The program offers three levels of Living Water Trips that build on one another in a multi-year journey of learning and service. The progression

of Trips experiences will take the participants through the life cycle of a Living Water WASH Program Area (WPA)—from working on simple projects in small communities to engaging more fully in programs that span multiple communities. Groups will learn how to engage cross-culturally, to understand the link between poverty and water access, to promote WASH, and to engage with the central role of the church in communities.

Teams will participate in church mobilization activities and community development, extending piped water systems and supporting behavioral change efforts to improve community health.

Through this journey, Trips teams will see communities empowered to sustain the lasting benefit of the work we do together. Future Living Water Trips participants will experience the life-changing gifts of learning about others and sharing God's love.



A New Era of Equipment

The programs that Living Water International implements in 18 countries around the world would not be possible without our global fleet of equipment and our expertly trained in-country staff. From our drilling rigs and support vehicles to new technology, such as GPS monitoring on all equipment, Living Water is steadily moving into a new era of operations by standardizing the tools critical to our mission. Over the past few years, our organization has been strategically transitioning from variations of equipment in each country to a more uniform global fleet consistent across all our program areas.

Through much research, our equipment team has carefully

selected PAT-Drill (Promotion of Appropriate Technology) as our manufacturer of choice for water well drilling rigs. Because of their durable, cost-efficient, and easy-to-transport capabilities, these rigs are ideal for every country program—no matter the geographical location or drilling requirements in the field. Living Water Zambia recently received a new PAT-Drill 501 rig, which will take our program in that country to the next level!

“The team can now drill bigger holes, deeper holes! All the ‘easy’ water projects located along the highway have already been drilled. Now, we can truly go to the ends of the earth by reaching the most remote communities in

Zambia,” explained Bob Thorp, Living Water’s Senior Director of Technical Training & Equipment.

With the incorporation of new technology, such as GPS monitoring of driver behavior and equipment, Living Water can better monitor fuel consumption, vehicle speeds, and maintenance needs. With these measures in place, Living Water country offices ensure that funds are appropriately stewarded, local staff remain safe, and that our equipment is properly cared for in a timely manner. Because of these equipment improvements, we can continue to utilize these tools to reach even more people with safe water and God’s love!

Thirsting for Living Water

Living Water International is excited to announce that President and CEO Mike Mantel's debut book "Thirsting For Living Water" will be available October 12, 2021—wherever books are sold! It is a story of God's faithfulness expressed through family, friends, churches, and communities around the world. All author's proceeds from the book will go to Living Water International.

We hope that readers will be inspired by his story and consider their own stories of God's faithfulness. As readers open their eyes and hearts to the amazing work that God is doing in the world, they will be inspired to join that work as well. We asked Mike to share more about the inspiration and journey behind writing "Thirsting For Living Water".

What inspired you as you wrote Thirsting For Living Water?

"What inspired me to start writing is different from what inspired me to continue and different still from what inspired me to finish. At the beginning, in light of all of the destructive dialogue in society, I wanted to contribute to a

conversation about what's right with the Church and how the Church is working to address complex social issues. In the middle, what kept me going was being struck again and again by God's faithfulness. In my personal prayers, writing this book became almost an act of obedience where I felt God was saying, 'Tell the story of my faithfulness.' At the end, what inspired me to finish was excitement. I want to invite people to tell their own stories of God's faithfulness and the Church's positive engagement in the world. I believe that these stories will fuel the positive change we all long to live into."

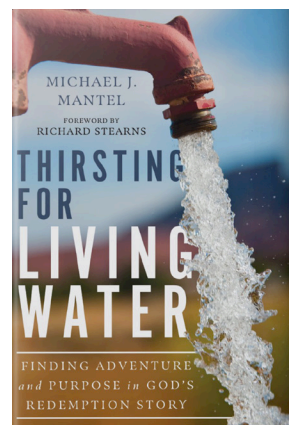
What did you learn through your journey of writing this book?

"Writing 'Thirsting For Living Water' enabled me to take a walk back in time and around the world to think through my journey. As I did, I could see how God was always there, always working—even when we don't experience him in the moment. That aligns with what God does throughout the story of the Bible. The Israelites would always forget how God brought them out of Egypt, and God would say, 'Remember.' Because when we remember, we develop the power to recognize God's presence and the courage to move forward with expectancy. Remembering Living Water's stories, some of which are recounted in the book, has certainly inspired me."

Finally, what lesson do you hope readers will take from Thirsting For Living Water?

"We are greatly loved and never alone! I know that resonates with me, but I think it might also resonate with others. God is almighty, all-knowing, and resides everywhere. He is intimately involved with our human affairs. He is living! In fact, he is the Master Strategist who knows each one of us. What we do in our short life has eternal consequences. I would love for people to say, 'I hear this. I'm going to look at my life and ask where God has been at work and where I'm being invited to participate. I'm going to do everything I can to make it the best life possible.'"

Visit <https://water.cc/thirsting-for-living-water> for more details, or to purchase your copy of "Thirsting For Living Water."





STRATEGY TASK FORCE & DESIGN TEAM

Playing to Win

In 2010, Living Water International developed its first global strategic plan through a process we called “Watershed.” We brought together 300 staff, partners, and other stakeholders, using a method called “appreciative inquiry” to pray, imagine, and discern together. Watershed resulted in a five-year plan that dramatically grew our organization and deepened our program impact. In 2015, we did it again in a process called “Watershed 2040,” we refined the strategy—

dreaming 25 years ahead, expanding our commitment to integral mission and the Church, and focusing more clearly on measurable results.

In June 2021, we launched a third round of strategic discernment that will result in a three-year strategy for FY23-25. Building on the momentum of the last decade, we are adapting an innovative strategy design method called “Playing to Win.”¹ For us, “winning” means being radically obedient to our calling from God, and we are using the PTW framework to think, imagine, and prayerfully discern what strategic possibilities could have the most impact for God’s kingdom

over these next three years.

Living Water’s Strategy Task Force, made up of Board and Senior Team members, kicked off the process with a workshop to focus our strategic task. Afterward, the Strategy Design Team launched and facilitated an “All-Staff Brainstorm.” Every team and country office in the organization participated in a three-week process of prayer, reflection, and brainstorming on possible organizational choices. We are excited to see where God takes us as we take the time to test these possibilities, and ultimately make a set of strategic choices on what we will do (and will not do) in the years to come.

¹A.G. Lafley and Roger L. Martin, *Playing to Win: How Strategy Really Works* (Boston: Harvard Business Review Press, 2013).

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One year ago, we embarked on a journey to endure so that we could continue serving those in need of safe water and the *living water* of Christ. As an organization, we were faced with difficult decisions and budget cuts due to the continued challenge of the COVID-19 pandemic.

These budget cuts took our budget from \$22.9 million in FY20 down to \$19 million in FY21 and meant that many communities faced delays in receiving the life-saving gift of safe water. But God provided in abundance through you, allowing us to finish the year with \$21 million in spending. We were even able to add back all the water points to the communities which we had cut due to budget reductions!

The following management financial estimates and highlights reflect the amazing contributions from our donors and the tireless work our field staff completed during this year of endurance. We invite you to review our external audits and the accompanying financials, which cover our domestic and international operations, at www.water.cc/financials.

Because of the abundance of giving we experienced, we have been blessed with an ending cash balance in FY21 which is higher compared to previous years. We will act as good stewards of these resources God has provided and invest them in the work to be the most efficient and effective WASH organization.

On behalf of our global community at Living Water International, thank you for the resources to continue combatting the global water crisis, in Jesus' name!

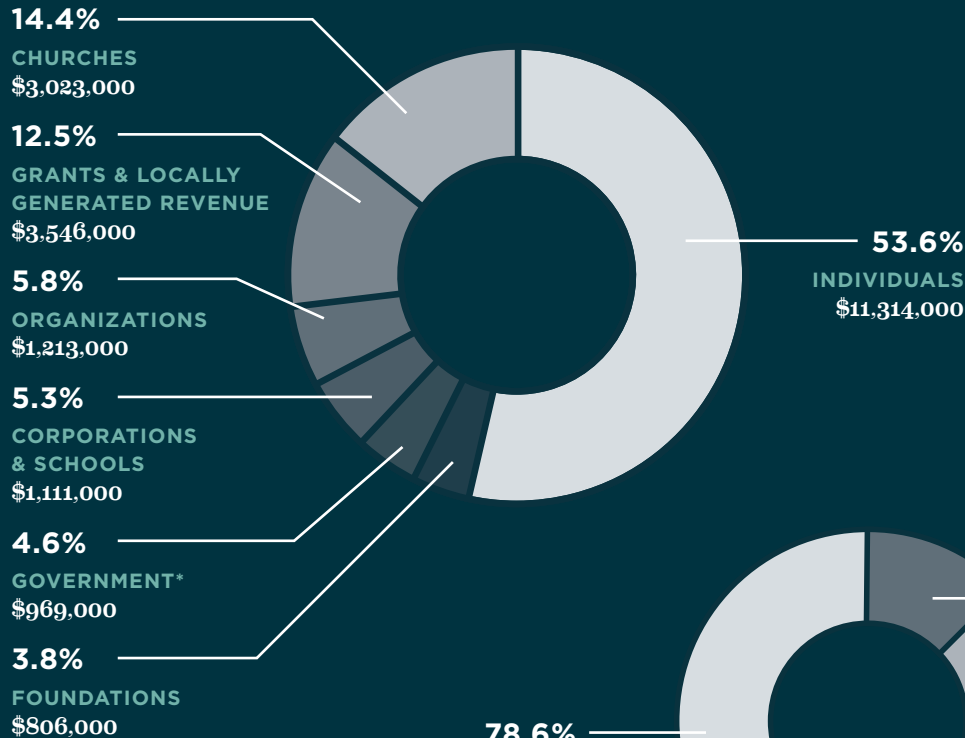
Sincerely,

Jonathan Schinzler
CFO



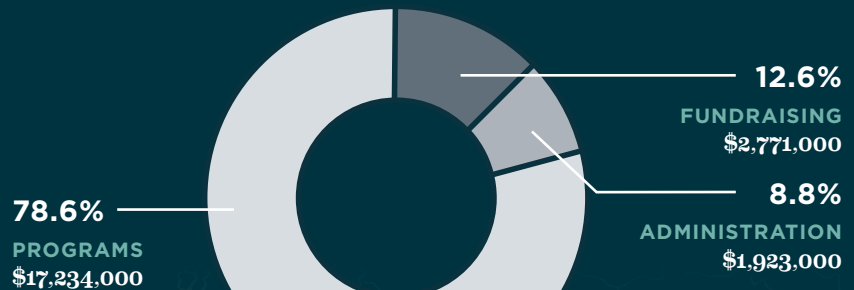
Revenue & Expenses

TOTAL REVENUE
\$21,982,000



*Revenue from Payroll Protection Program loan forgiveness

TOTAL EXPENSES
\$21,928,000



36%
LATIN AMERICA & CARIBBEAN
\$6,204,000

53%
AFRICA
\$9,134,000

11%
SOUTH ASIA
\$1,896,000

Year ended June 30

Revenue	FY19	FY20	FY21
Total Contributions, Fees & Events	\$23,732,000	\$24,951,000	\$21,982,000

Operating Expenses	FY19	FY20	FY21
WASH and Christian Witness	\$16,615,000	\$16,006,000	\$17,062,000
Living Water Mission Trips	\$2,693,000	\$1,716,000	\$172,000
Total Programming Expense	\$19,308,000	\$17,722,000	\$17,234,000
Fundraising	\$3,800,000	\$3,358,000	\$2,771,000
Administration	\$1,578,000	\$1,851,000	\$1,923,000
Total Operating Expenses	\$24,686,000	\$22,931,000	\$21,928,000

Net Assets	FY19	FY20	FY21
Change in Net Assets From Operations	(\$954,000)	\$2,020,000	\$54,000
Consolidation of Affiliates & Other	—	—	—
Net Assets Beginning of Year	\$11,344,000	\$10,390,000	\$12,410,000
Net Assets End of Year	\$10,390,000	\$12,410,000	\$12,464,000

Learn more at water.cc/financials.



Jesus answered, “Everyone who drinks this water will be thirsty again, but whoever drinks the water I give them will never thirst. Indeed, the water I give them will become in them a spring of water welling up to eternal life.”

-JOHN 4:13-14, NIV



LIVING WATER INTERNATIONAL

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